Tolling Update

















Lynn PetersonSecretary of Transportation

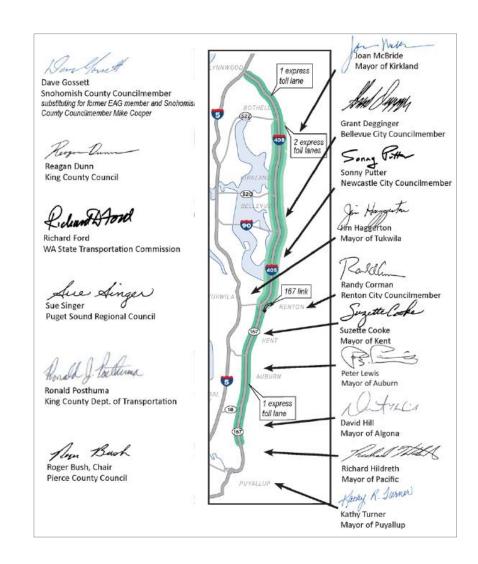
Craig J. Stone, PEAssistant Secretary, Toll Division

Roger Millar
Deputy Secretary



Partnerships on express toll lanes

- Executive Committee/ Executive Advisory Group engagement 2000-2015
- Based on target metrics for congestion relief, the Executive Advisory Group in 2013 selected a 40-mile connected system to move the most people the most efficiently while generating revenue for future improvements
- This selection was endorsed by a national Expert Review Panel



I-405 Master Plan: Multimodal and making progress

Add 2 lanes in each direction 30% complete



Local arterial improvements 50% complete



Transit station and BRT expansions 70% complete



Park and Ride expansions 80% complete



Transit service increase 40% complete



Direct access ramps



Vanpool service increase 30% complete



Managed lanes system 40% complete



Pedestrian/bicycle improvements 25% complete



I-405 Express Toll Lanes

Opened September 27

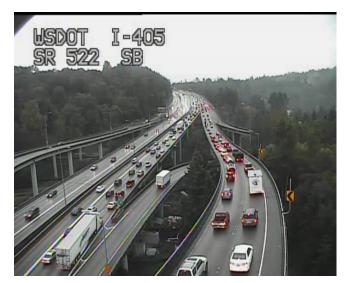
Overview

- Legislature authorized WSDOT to toll I-405 from Bellevue to Lynnwood in 2011
- Dynamic pricing effectively manages volume and increases performance for all lanes in the corridor
- Market-based direct user fee
- Future plans to extend south and create a 40-mile express toll lanes system on I-405 and SR 167





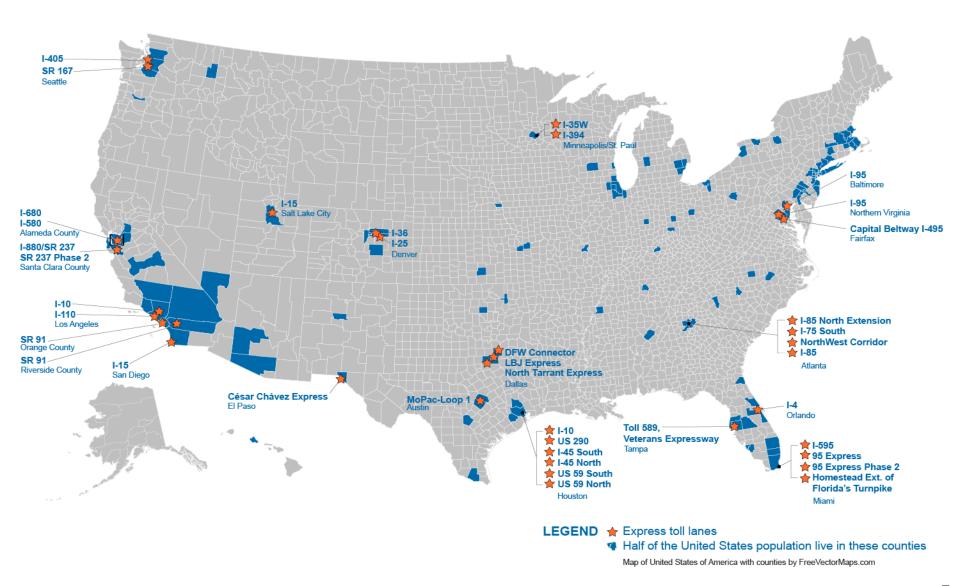
April 2015



October 2015

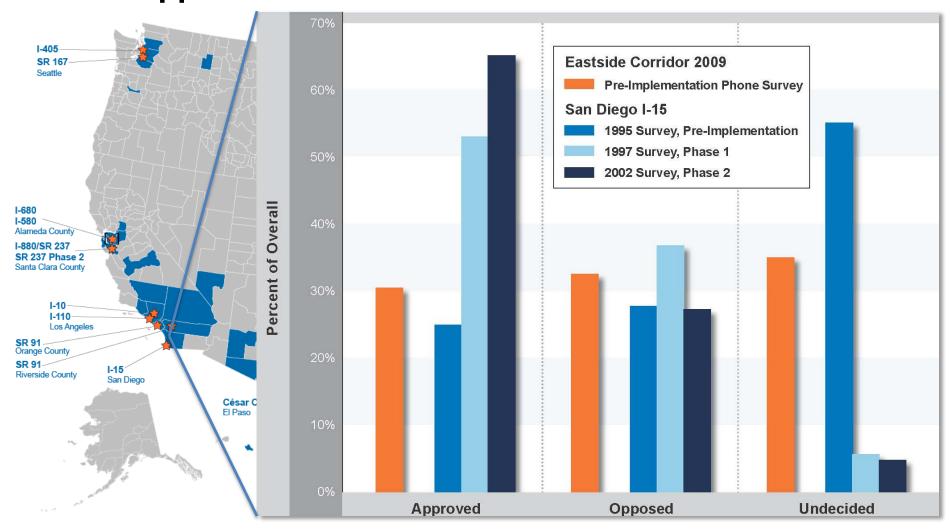


Express Toll Lanes are used across the country as part of the solution to urban congestion



What happened in San Diego on I-15?

Public Support

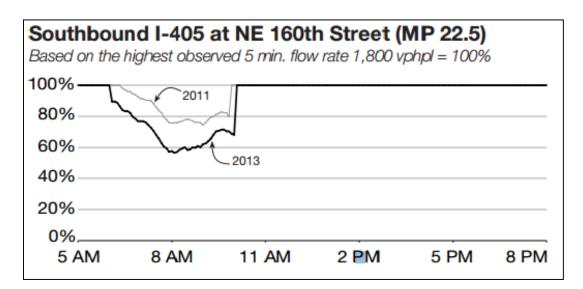


LEGEND ★ Express toll lanes

Half of the United States population live in these counties

Map of United States of America with counties by FreeVectorMaps.com

Principles of Express Toll Lanes



Based on the highest observed 5-minute flow rates (vehicle-per-mile-perlane) during 2011 and 2013

- The above chart shows how congestion reduces productivity on I-405 today
- During congested periods, productivity is reduced, and less traffic gets through

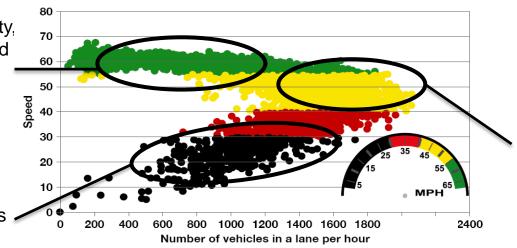


I-405 prior to Express Toll Lanes. HOV lane congested 200+ days a year.

Principles of Express Toll Lanes

If demand < capacity, speeds are high and demand equals throughput

If demand > capacity, speeds drop, and less traffic gets through overall



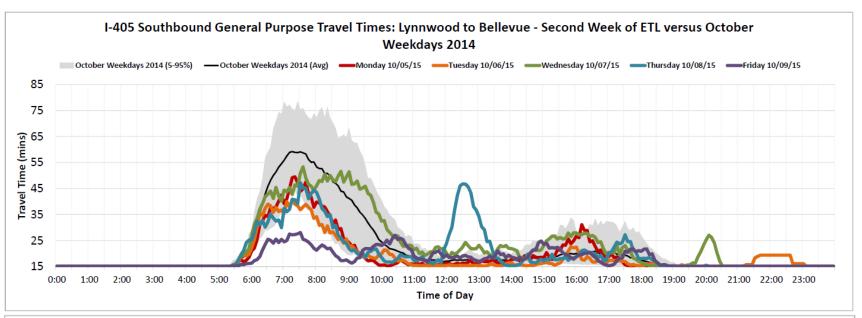
If demand = capacity, speeds are around 45 MPH and throughput is highest

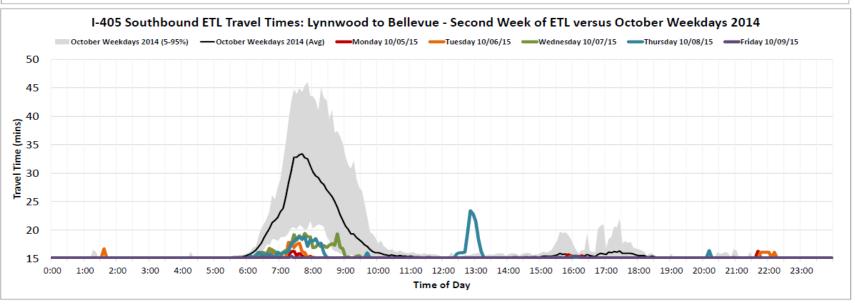


I-95 in Florida with Express Toll Lanes

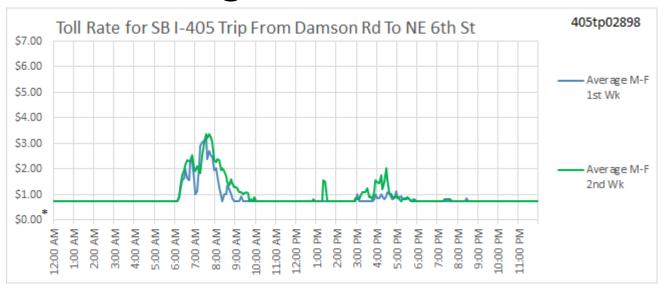


What We're Seeing Southbound – Second Week

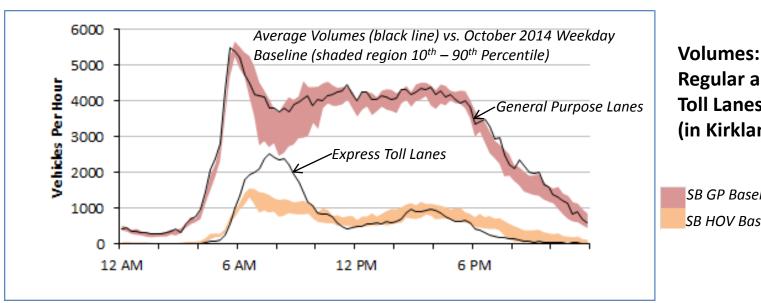




What We're Seeing Southbound – Second Week



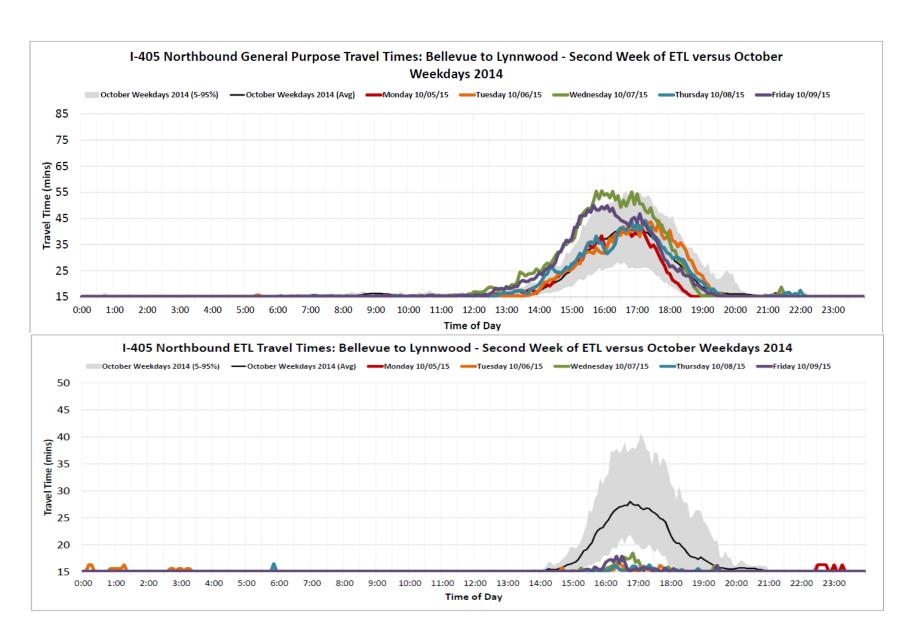
Average Toll Rates: First & Second Weeks



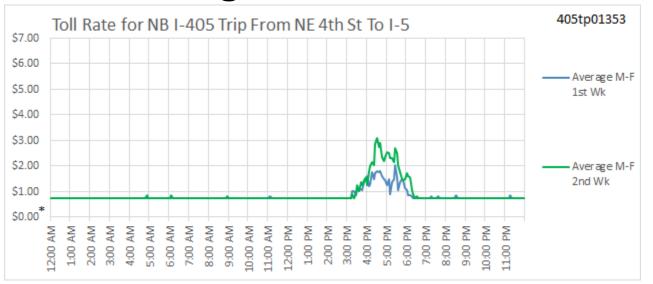
Volumes:
Regular and Express
Toll Lanes at Kingsgate
(in Kirkland)

SB GP Baseline Volumes
SB HOV Baseline Volumes

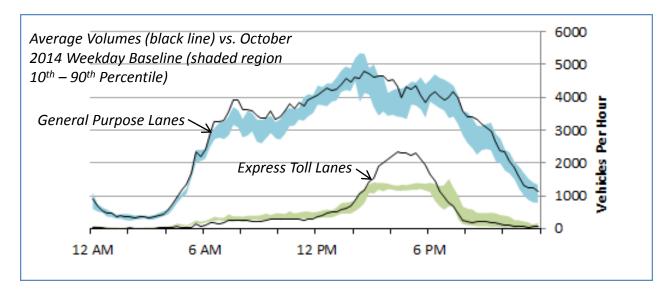
What We're Seeing Northbound – Second Week



What We're Seeing Northbound – Second Week



Average Toll
Rates:
First & Second
Weeks



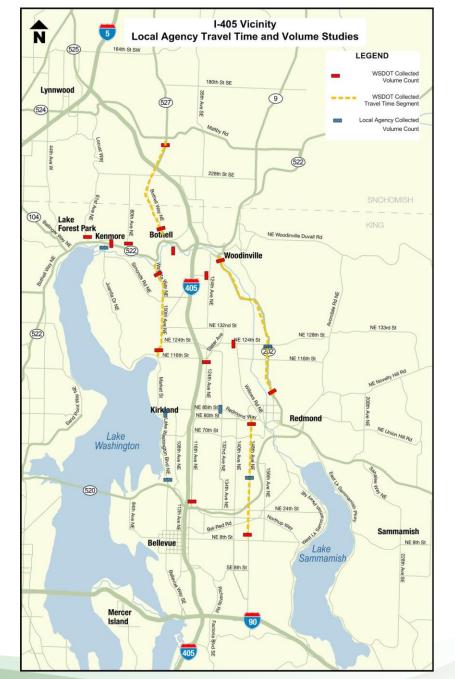
Volumes: Regular and Express Toll Lanes at Kingsgate (in Kirkland)

NB GP Baseline Volumes

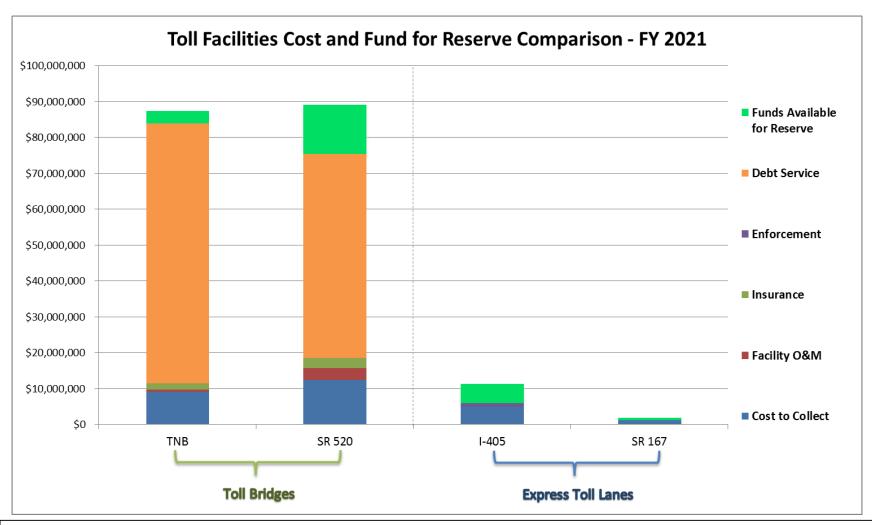
NB HOV Baseline Volumes

Traffic Monitoring Plan

- Similar to other tolling projects,
 WSDOT will collect traffic data
 before and after the I-405 express
 toll lanes open
- Traffic performance in ETLs and GP lanes
 - Speeds
 - Travel times
 - Vehicle throughput (vehicles/hour)
- Regional traffic
 - Volumes
- Local arterials
 - Volumes
 - Travel times
- Supplemental areas of monitoring
 - Transit
 - Occupancy
 - Enforcement
 - Safety



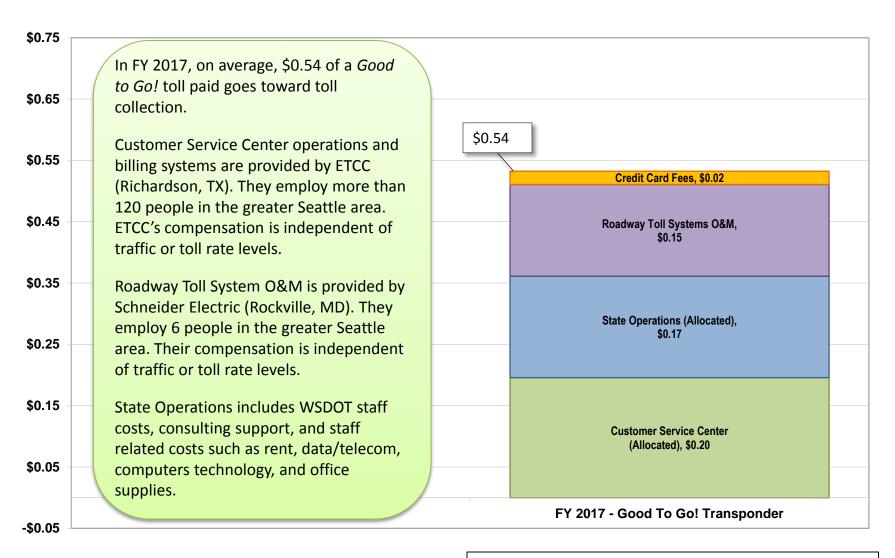
What are toll dollars used for?



Two purposes of tolling – revenue generation and congestion management.

As a congestion management tool, a majority of Express Toll Lane revenues go to the cost of collecting the tolls due to the low tolls charged at off-peak, uncongested times.

Projected Toll Collection Costs for Good To Go!



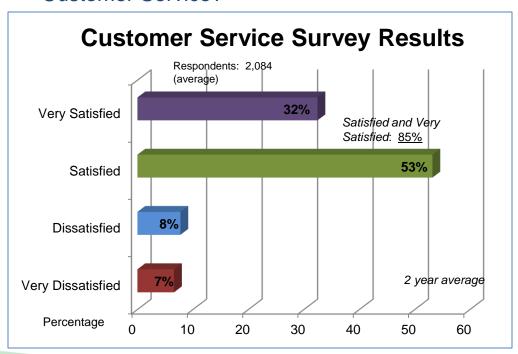


The \$0.54 cost to collect a Good To Go! toll excludes the costs of enforcing vehicle occupancy requirements (HOV toll exemption compliance) and uncollected revenue due to HOV violations

Customer Service Expectations

According to recent surveys, most customers are satisfied. Having an issue or dispute resolved the first time someone calls is the largest service gap between importance to the customer and customer satisfaction.

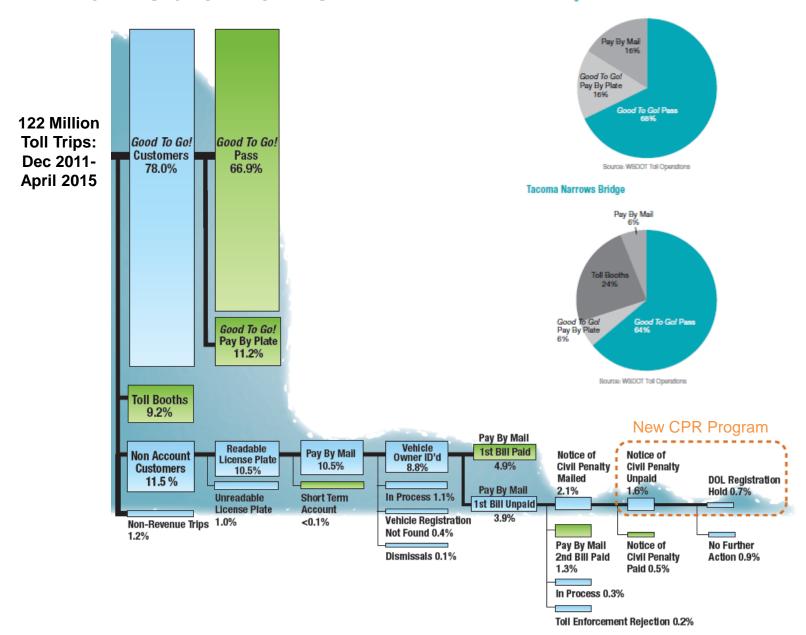
Overall, how satisfied are you with Good To Go! Customer Service?



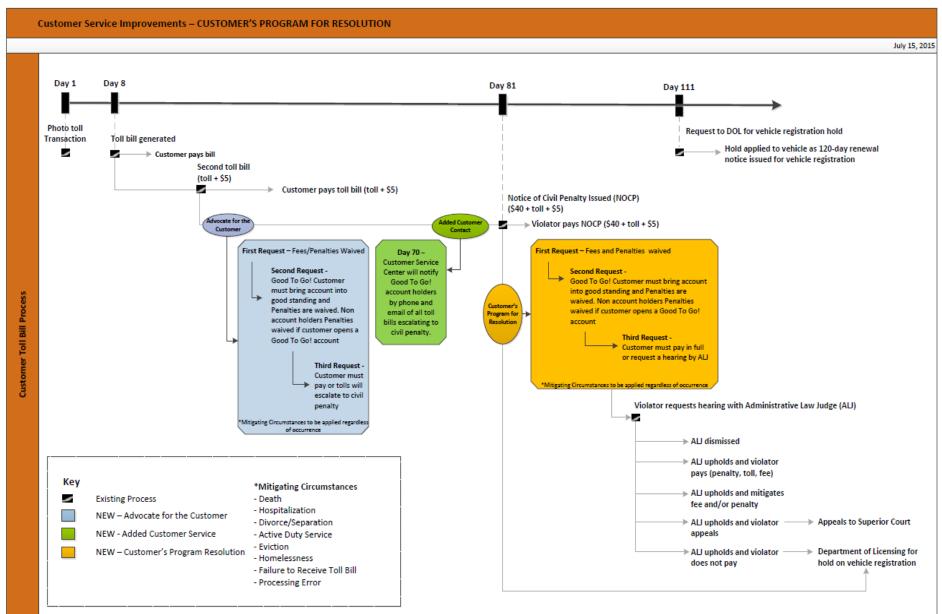


Toll Transactions

Toll transactions by payment method (FY 2014) SR 520 bridge



Recent Customer Service Improvements



Customer Service Center Procurement

Key Drivers: Critical elements driving decisions associated with toll operations:

- Need to ensure WSDOT business continuity which is dependent upon vendor's providing the system for customer service and for performing customer service center operations;
- The quality of the customer service provided by the vendor;
- The ability of vendor's systems and operations plan to grow as new toll facilities are added. Four toll facilities are operational, and four more are to be added by FY 2025 for a forecasted revenue collection of \$300 million;
- Term of existing vendor's contract is June 30, 2016, with an extension option to June 30, 2018;
- The ability to support toll operations through the 2020 decade; and
- Ability to provide single-customer account for multiple transportation modes facilitating choice of travel.



Customer Service Center Procurement

The cornerstone of our evaluations has been WSDOT's Strategic Goal 6 – Smart Technology:

"Improve information system efficiency to users and enhance service delivery by expanding the use of technology."

Toll Division's established goals for its customer service center:

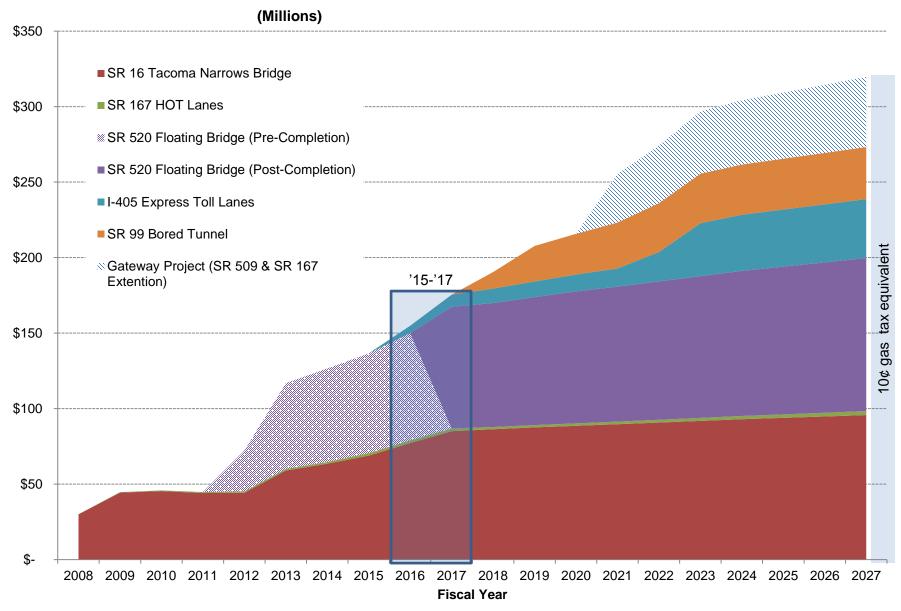
- **Goal 1** Back office infrastructure that is sustainable, configurable and scalable throughout the full term of the contract including all potential contract extensions.
- **Goal 2**: An integrated solution that maximizes the use of commercial-off-the-shelf (COTS) products to provide multi-user and multi-tasking capabilities.
- Goal 3: Provide data that is transparent, flexible and meets the needs of all users.
- Goal 4: Optimize the use of modern adaptive technology to enhance customer service functionality to the benefit of the customer, which is customer driven and incorporates continuous improvement of the customer experience
- **Goal 5**: Ability to integrate with multimodal systems, e.g. ferries, parking, and transit and be interoperable with other toll agencies

The Toll Division has sought to answer the following questions:

- What is the best approach for the state in replacing the various customer account systems, namely those utilized by the Toll Division and the Ferries Division?
- Should WSDOT look to the future and prepare for integration into a multi-modal system that could include transit and light rail?



Toll Facilities Revenue and Fees



Questions?

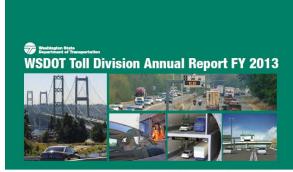
For more information on tolling in Washington State, please contact:

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COST TO COLLECT TOLLS

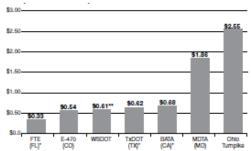


Where we're going

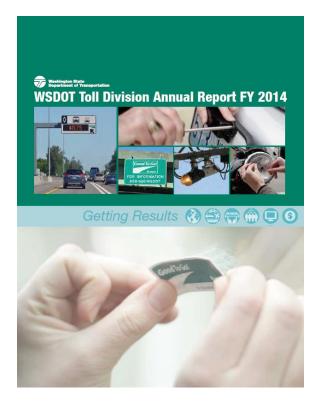


Cost to collect toll per transaction	Tacoma Narrows Bridge	SR 520	
Good To Go! Pass	\$0.30	\$0.29	
Pay By Plate	\$0.40	\$0.37	
Pay By Mail	\$1.07	\$0.94	
Toll booths	\$1.05	N/A	
Weighted average	\$0.52	\$0.40	
Percent cost per average transaction	12%	13%	

Cost per transaction to operate and maintain



^{*} Information based on FY 2012 financial statements.



Cost to collect toll per transaction

Payment Method	Tacoma Narrows Bridge	SR 520
Good To Go! Pass	\$0.33	\$0.31
Pay By Plate	\$0.34	\$0.33
Pay By Mail	\$1.23	\$1.20
Toll booths	\$1.07	N/A
Weighted average	\$0.55	\$0.43



Includes cost to collect expenses, plus insurance, passes, enforcement and roadway maintenance costs.

COST TO COLLECT TOLLS

