



# Continuous, Comprehensive, Integrated System of Care

Clark County  
Washington



# Introductions

- **Sergeant Randy Tangen**
  - Clark County Sheriff's Office
- **Adam Scattergood**
  - Southwest Washington Behavioral Health
- **John (Bunk) Moren**
- **Steven Morrison**
  - Community Services Northwest



# Context

- This presentation concerns itself with systems improvements from 2013 to present
- There are legacy programs that have been in place for years, and continue to be relevant
- Likewise, there are future initiatives that we are striving towards that are not discussed here

# Comprehensive Continuous Integrated System of Care (CCISC)

- **The SWBH Treatment Philosophy  
(Minkoff)**
- Complexity is the expectation
- Partnerships are empathic, hopeful and strength-based
- All people with complex issues are not the same.
- All conditions are primary.





# Clark County Sheriff's Office

Jail Reentry Initiative



# Business as usual

- **Clark County Jail was built in 1984 to house 300 inmates**
  - **Indirect supervision (remote observation)**
  - **Exceeded bed capacity almost immediately**
  - **ADP increased steadily to recent high of 780, with ~16,000 bookings per year**



- **Following the national trend, we observed a dramatic increase in Seriously Mentally Ill**



## What's in a name?

- In the early 1980s, Officers in the Clark County Jail were renamed from “**Corrections** Officers” to “**Custody** Officers”
- This signified a philosophical shift to one of **PURELY INCARCERATION** – a **deliberate** shift away from the rehabilitative “Corrections” philosophy
- During most of my career, Officers were **PROUD** that we in Clark County were different – “Hard beds for Hard criminals”



# Exigence



## 2012

- 75 Uses of Force
- 7 Officer Assaults (4 injuries)
- 11 Suicide attempts
- 5 in-custody deaths
- 1 ruled by Medical Examiner as Homicide by staff (accidental)



# A Value-added Approach

- *Our traditional one-track approach was not appropriate for ALL inmates –*
  - *Some require traditional incarceration services*
  - *Some can benefit from tools, resources, and opportunities to recover*
- *We must become flexible enough to do both!*



# TRANSFORMAtion

*Our mission is to promote and maintain public safety through effective correctional and reentry practices.*

- Treatment
- Reentry
- Accountability
- Networking
- Safety
- Fiscal Prudence
- Organization
- Respect
- Mission

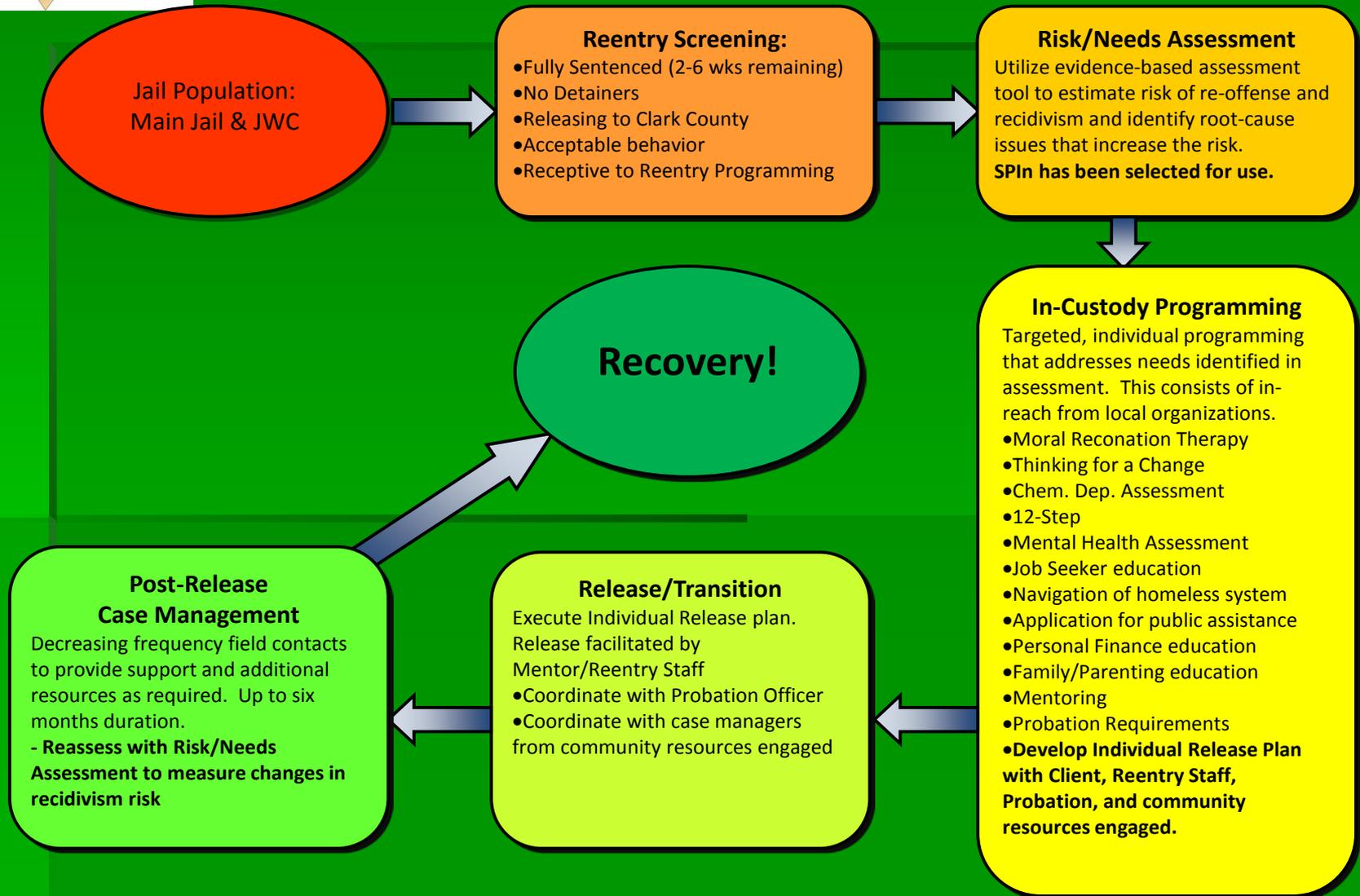


# Reentry

- Building Support/Organizational Change
  - Internally
    - Formed an all volunteer committee of Corrections Deputies who wanted to help.
    - Planned for 12, expected 5, got 22!
  - Externally
    - Started building relationships with external organizations in our community.
    - We knew we couldn't do this alone!



# Reentry Process





# Reentry



- How to make it work within the existing infrastructure and budget?
  - **Personnel:** Re-prioritized existing staff
    - Currently employ 3 FTEs
  - **Facility:** Re-purposed existing facilities
    - Current capacity is roughly 250/year



# Reentry



- In operation since February of 2014

- Is it working? Here's what our participants say:

"You saved my life."

"I can't believe you guys are doing this, it's so awesome!"

"This is the first time I've ever gotten out of jail when I felt like I have a chance."

2013 in-custody deaths = **0**

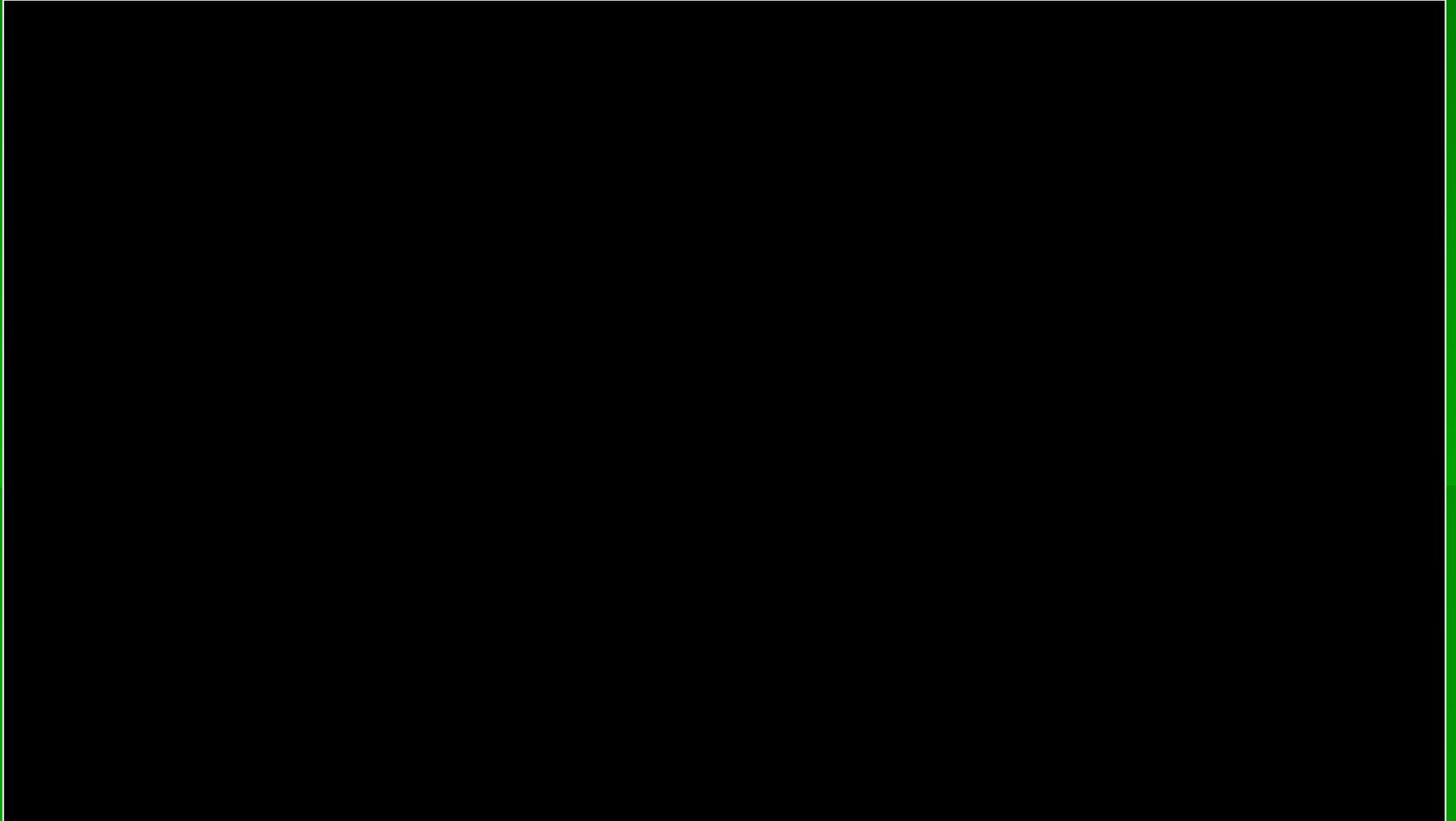
2014 in-custody deaths = **1**

*Time will tell about recidivism . . . .*





# Reentry



# Southwest Washington Behavioral Health

- Contacted shortly after coming into existence to assist Clark County Sheriff's Office with problems in the jail.
- Reentry and Diversion are SWBH's concern.



# Initial Actions

- SWBH uses corrections website to check bookings against their data base.
- Jail Coordination Meeting – SWBH attends bimonthly meetings to assist in coordinating services.
- CSN has a reputation of providing off-site services to individuals outside of the traditional clinic setting.



- Outpatient CD
- Outpatient MH
- Supportive Housing



# CSN Reentry

- Jail gave clearance to the following types of CSN staff:
  - **CDP** (*Chemical Dependency Professional*)
  - **PATH outreach** (*Projects for Assistance in Transition from Homelessness*)
  - **PACT** (*Program of Assertive Community Treatment*)
  - **PCAP** (*Parent Child Assistance Program*)
  - **SOAR** (*SSI/SSD Outreach Access and Recovery*)



# CSN Reentry

- Jail staff have potentiated our staff's effect by:
  - Encouraging inmates to engage
  - Screening
  - Referring
  - Collaborative Case managing & Release planning



# Results

- All programs
  - Continuity of care
- CD
  - Assessments, intakes, treatment, referrals
- PCAP
  - Pre-screening, Assessments, referrals
- PATH
  - Assessment, intake, housing and referrals



# How it's grown

- 1.5 FTE CD counselor in the Jail
- 1.0 FT CD counselor in clinic
- For homeless releases-direct access to shelter which includes CSN MH & CD services on-site.

Community  
Services  
Northwest



# CSN Reentry





# System Improvements

- CSN high acuity MH staff are notified within days of incarceration from the RSN via the jail
- Meds delivered to the jail
- Jail staff solicit and are open to MH/CD staff input.
- Improved coordination on discharge plan
- SWBH attends bi-weekly Mental Health Collaboration Meeting at Clark County Jail
- Case Worker access to jail has been dramatically expanded



# Local support is growing

- Clark County Government funded two full-time Master's Level Social Worker/Mental Health Professional to facilitate discharge planning of the most seriously mentally ill inmates.
- **Over 40** local organizations are currently contributing to the program.
  - State & County Government
  - Non-Profits
  - Faith-Based



# Signs of CCISC

- TRANSFORM Initiative at the Clark County Jail
- Improved assessment and programming for individuals with complex challenges and situations
- Development of strong, community-based collaborative relationships



- *We've got precious time with these folks. If we choose **not** to use it for the betterment of our community, then shame on us!"*

*- Robert Green*

*Warden*

*Montgomery County , MD*

*Department of Corrections and Rehabilitation*