2019 JLARC Study: Performance Measurement of Homelessness Programs

Why this study? The 2017-19 Operating Budget directed JLARC to evaluate compliance with requirements in Ch. 43.185C RCW, and the adequacy of the Office of Homeless Youth's performance-based contracting.

Commerce is using a phased approach to implement a 2017 JLARC recommendation for improving performance-based contracting

The Washington State Department of Commerce (Commerce) is using a phased approach. It has written performance measures and plans to enter performance-based contracts in July 2019.

1 MEASURES & DATA	2 BENCHMARKS	③ EVALUATION
Finalize performance measures and collect data	Set benchmarks based on data collected in Phase 1	Evaluate grantee performance and provide technical assistance
JAN-DEC 2018	JAN-JUNE 2019	JUL 2019-DEC 2021

Commerce & local governments comply with key planning and reporting requirements

Statute requires Commerce and local governments to develop plans and report data.

 \swarrow State & local plans have goals, actions, and measures.

 \bigvee Data available in an annual report & online.

Statute also requires some organizations to apply to Washington State Quality Award (WSQA). It is unclear if required organizations applied, but Commerce processes can be adapted to identify future compliance.

As Commerce responds to 2018 legislation, it should demonstrate how its actions measurably contribute to the state's goal of ending homelessness

PLAN Current plan has goals, strategies, and actions.		2018 legislation directs Commerce to write a new state plan with short- and long-term goals, and an implementation strategy.
Current plan has deliverables to indicate if the action was done.		
CHĚCK ADJUST	Current plan has performance measures but does not link them to actions. It is unclear how some actions measurably contribute to the state's goal.	In its new plan, Commerce should more clearly link statewide goals, actions, and performance measures.

Legislative Auditor recommends

- When implementing the planning and reporting requirements in RCW 43.185C.040 and RCW 43.185C.045, Commerce should clearly explain how its actions will measurably contribute to the state's goal of ending homelessness.
- Commerce should implement processes to track compliance with WSQA application requirements in RCW 43.185C.210.