# Joint Transportation Committee Pilotage Best Practices Review

Project Introduction and Overview *July 20, 2017* 

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#### **Outline**

#### 1. Introductions and Desired Outcomes

- Community Attributes and JTC teams
- Review JTC desired outcomes and project expectations
- 2. Project Overview and Schedule
  - Overview of project scope
  - Review of project schedule and milestones



# **Consulting Team**

- Community Attributes Inc.
  - Multi-disciplinary consulting practice with expertise in economics, data analytics, impact fees, planning, and data visualization.
  - Staff of 23
  - Recent relevant work: 2013 and 2016 maritime industry cluster analysis, industrial lands analysis.
- Mark Gleason, Gleason & Associates
  - 22 years in maritime industry



# Project Team

- Spencer Cohen, PhD, Senior Economist
  - Project manager
  - Overall oversight and research guidance
- Michaela Jellicoe, Economics Analyst and practice lead for impact and rate fees analysis
  - Lead analysis of tariff and fee-setting practices
- Bryan Lobel, Senior Planning Analyst
  - Support research on best practices
- Mark Gleason, President, Gleason & Associates
  - Industry expertise and guidance on research
  - Best practices analysis



#### **Desired Outcomes**

- Analytically rigorous assessment of best practices
- Recommendations on how to improve existing processes and increase diversity in Washington
- Future process that is transparent, clear, and analytically grounded while ensuring sustained high standard of pilotage safety and performance.



# Scope of Work

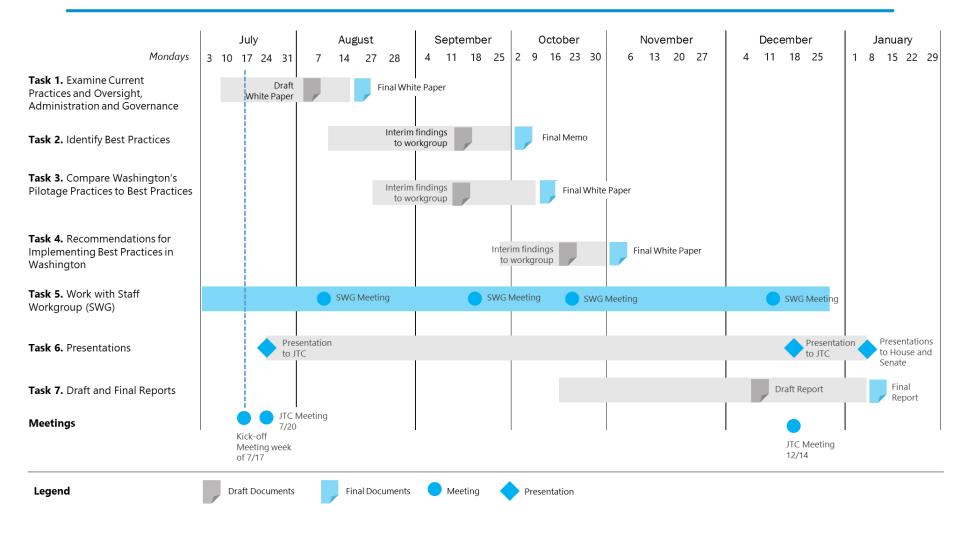
- Review of existing practices in Washington
  - Tariff and fee rate-setting process
  - Pilotage benefits, fees, and expenditures
  - Selection, training, recruitment
  - Diversity plan implementation
  - Governance
- Identification of best practices
  - In the U.S., Canada and elsewhere
- Recommendations



July 20, 2017 JTC Meeting

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## Project Overview and Schedule





#### Milestones and Deliverables

| Month     | Deliverables and Milestones   |
|-----------|---|
| July      | <ul> <li>Client kick-off meeting (7/19)</li> <li>JTC presentation (7/20)</li> <li>Review of existing practices in Washington</li> <li>Annotated bibliography</li> </ul> |
| August    | <ul> <li>Draft white paper #1</li> <li>White paper #1 on existing practices in Washington</li> <li>SWG check-in #1</li> <li>Best practices analysis</li> </ul>          |
| September | <ul> <li>Prelim findings on best practices</li> <li>Selection of 6-8 case studies</li> <li>Prelim findings on comparing best practices with Washington</li> </ul>       |
| October   | <ul> <li>Final memo on existing best practices</li> <li>White paper #2 on comparing best practices with WA</li> <li>SWG meeting #2</li> </ul>                           |
| November  | <ul> <li>Research on best practices</li> <li>Draft recommendations</li> <li>White paper #3 on recommendations</li> </ul>  |
| December  | <ul> <li>Draft report</li> <li>SWG meeting #4</li> <li>Presentation to JTC</li> </ul>   |
| January   | <ul> <li>Final report</li> <li>Presentations to House and Senate</li> </ul>   |



## Our Approach

- Economically guided framework
- In-depth assessment of which practices are those to emulate/apply in Washington
- Objective and transparent
- Combination of interviews, archival documents, and supporting sources
- Collaborative, including regular check-ins with JTC project manager and guidance from staff workgroup.



#### More Info

http://leg.wa.gov/JTC/Pages/marinepilotagestudy.aspx

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