

**Washington State Joint Transportation Committee  
Public Private Partnership (P3) Study  
Responses to RFP questions  
June 20, 2023**

**Question 1:** If we are teaming with another firm, can each firm submit two work samples?

**Response:** Yes.

**Question 2:** If we are teaming with another firm, can each firm submit three references?

**Response:** Yes.

**Question 3:** Would performing under this contract preclude future engagement by any agency of the State of Washington implementing any project procured under revised legislation, were amended legislation ultimately be passed?

**Response:** No.

**Question 4:** Task 1(A), What is contemplated by the “alternatives to P3” sought vis-à-vis the “current Washington State specific alternatives to P3 that include private sector risk sharing”? Are you seeking a list of contracts?

**Response:** Types of contracts are envisioned (e.g., design-build)

**Question 5:** Task 4, Is the implementation plan a legislative plan or implementation of projects under the legislation, presuming the draft legislation is passed?

**Response:** The implementation plan is expected to compliment the draft legislation, and include any recommended actions outside of legislation and short of project implementation.

**Question 6:** Task 5, Is the expectation that the evaluations are conceptual or project-specific?

**Response:** This is left to the discretion of the consultant and should be a detail addressed in the technical approach section of the proposal.

**Question 7:** Section XI, Does the fee cap include costs for travel/accommodations for work group meetings?

**Response:** The budget in the proposal should include all consultant costs, inclusive of travel/accommodations costs, and not exceed the total budget of \$390,000.

**Question 8:** Please confirm the number of in-person meetings in Olympia.

**Response:** For purposes of the proposal, please assume up to six (6) in-person meetings in Olympia; details noted in Tasks 1-7.

**Question 9:** In relation to Task 2, please confirm if Washington State’s bill drafting team will be available to the successful bidder to ensure legislation is being drafted in a manner consistent with Washington State’s standard procedures.

**Response:** There will be some minor technical assistance available for bill drafting.

**Question 10:** Please confirm if the intent of Task 5 is to perform legal feasibility as opposed to financial and technical feasibility.

**Response:** The overall feasibility, including any (legal, financial, or technical) hurdles should be documented for the deliverable for this Task.

**Question 11:** Please confirm if the respondents should be a licensed law firm.

**Response:** Minimum Qualifications for bidders is covered in section VI of the RFP.

**Question 12:** Please confirm if hourly rates are required since this RFP contains a not to exceed maximum budget.

**Response:** The RFP Cost Approach in Section XI (D) (4) outlines all the budget detail requirements.

**Question 13:** Will a list of organizations who submit Letters of Intent to Bid on the Public Private Partnership Work Group RFP be available to other organizations that submit an LOI?

**Response:** The following entities submitted letters of intent to bid (in alphabetical order):

- Ashurst LLP
- Artemis Connection, Inc.
- Ballard Spahr LLP
- BDO USA LLP
- CDM Smith Inc.
- HR&A Advisors, Inc.
- Kinetic West
- Nossaman LLP
- Orrick, Herrington & Sutcliffe LLP
- Pacific NorthWest Economic Region Foundation
- Project Finance Advisory Limited