

PROPOSED STUDY QUESTIONS

Hybrid Electric Ferries: Design-Build Contracting and Procurement

State of Washington Joint Legislative Audit and Review Committee

Updated May 2022

Washington State Ferries' long-range plan includes plug-in hybrid electric vessels

Washington State Ferries (WSF) is a division of the State Department of Transportation. WSF's 2040 long-range plan is to increase the fleet from 23 to 26 vessels and shift most of the fleet to plug-in hybrid electric vessels. Statute requires WSF to use design-build contracting methods for new ferries.

2022 Supplemental Transportation Budget changed focus of JLARC's review

The 2021 Transportation Budget included a

WSF 2040 Long-range plan

JLARC study of WSF's contract and cost estimates used for the first Olympic-class hybrid electric vessel. That procurement has since been delayed. As a result, the 2022 Supplemental Transportation Budget changed the study to focus on the design-build contracting approach for all classes of hybrid electric ferries, best practices, and opportunities for cost and operational efficiencies.

This study will evaluate WSF's design-build contracting practices and policies JLARC staff are working with consultants who have relevant expertise to answer the following questions:

- 1. What are WSF's policies and practices for procuring new hybrid-electric ferries through design-build contracts?
 - a. Are WSF's policies and practices consistent with state and federal statutes and regulations?
- 2. How do WSF's policies and practices for design-build contracts for hybrid-electric ferries compare to domestic and international best practices?
 - a. Are there best practices for addressing other related requirements or interests, such as build local requirements or use of small, minority-owned, or women-owned businesses?
 - b. What are the advantages and disadvantages of these best practices, including potential costs or savings?
- 3. What design-build contracting best practices or industry standards can be used to decrease vessel construction costs or ensure operational efficiencies?
 - a. Do WSF's cost management practices align with industry best practices, domestically and internationally, or other appropriate standards?

Study Timeframe

Preliminary Report: June 2023 Proposed Final Report: September 2023

Study Team

Team Lead Rebecca Connolly (360) 786-5175 rebecca.connolly@leg.wa.gov Research Analyst (360) 786-5618 eric.whitaker@leg.wa.gov Eric Whitaker **Project Coordinator** Valerie Whitener (360) 786-5191 valerie.whitener@leg.wa.gov **Legislative Auditor** Keenan Konopaski (360) 786-5187 keenan.konopaski@leg.wa.gov

JLARC Study Process

Study Mandate
Budget, legislation,
committee direction

Proposed Study Questions

















