# Ending Homelessness in Jefferson County WA



## A Ten Year Plan

Prepared for Jefferson County WA by OlyCAP and Jefferson Shelter to Housing Partnership



# Ending Homelessness in Jefferson County WA: A Ten Year Plan



### Introduction

The original concept of a ten-year plan to end homelessness came

from the National Alliance to End Homelessness; the federal

Department of Housing and Urban Development accepted the goal

in 2001, and by 2005 all Washington counties were required to have such a plan in place in order to be eligible for certain funding for homeless services. Over time, this goal has changed to one of

reducing homelessness by 50% by the year 2015

Preventing, reducing and ultimately ending homelessness in Jefferson County will require authentic political will, community participation, collaboration and disciplined consistency over the long term to maintain the current stock of affordable housing while increasing the number of affordable units, in order to provide housing for all of our citizens, regardless of their income levels.

## The Purpose of Developing a Ten Year Plan

The ten year plan provides action steps, values and a timeline. The document includes both short term and long term goals with strategies by which to reach those goals. This plan is fluid and will be adjusted based on new information and achievements by the community. Contributions to this plan have been made by concerned citizens, homeless and formerly homeless people, volunteers, service providers and various departments and representatives of local governments and the Jefferson Shelter to Housing partnership. The key to the success of the plan will be in the participation of as many community members as possible, to include the public, homeless individuals, businesses, service groups, local government officials, health organizations, the faith-based community, law enforcement agencies and various organizations involved in dealing with issues of homelessness in Jefferson County.

In conjunction with the State and national efforts to reduce homelessness, the ten year plan provides Jefferson County with a road map that can provide indicators and goals for the community to work toward. The plan addresses reducing, as well as preventing, homelessness, and identifies challenges that the community faces while guiding us toward developing solutions to these issues.

We have the opportunity to take a proactive stance to utilize various resources in developing housing that will meet the needs of all members of our Jefferson County communities, including homeless families and single individuals.

# How Many Homeless People Are There in Jefferson County?

### The Point In Time Count

The *Point In Time* Count of homeless persons is a federal and State initiative conducted annually in communities across the nation. Generally performed in the third week of January, the Count provides

a snapshot of the number and characteristics of homeless people on a particular day and night; the climate and geography of Jefferson

County make it particularly difficult to arrive at an accurate count.

Thus, while the Count does not reflect the true, higher number of homeless individuals, using the same basic methodologies year to year can offer us a sense of the status of homelessness on our County.

Since January 2005, the Point In Time Count illustrated a significant decrease in what had been a rising tide of homelessness in Jefferson County during prior years. Most of this reduction can probably be attributed to a State and Federal funded rental assistance grants awarded to the County that places otherwise homeless individuals and families directly into permanent housing.

In rural and semi-rural communities the Count may be conducted over the course of the week, in order to identify as many homeless people as possible; the Count is usually on a Thursday, yet in our area food banks are open one day per week, for example on Wednesdays in Port Townsend.

TOTALS	Children	Adults	Years:
141	20	121	2006
111	29	82	2012
124	26	98	2013
97	17	80	2014

These statistics show the number of homeless going down however the numbers of children and families have been going up

## Who Are the Homeless Members of Our Communities?

Based on the January 2014 *Point In Time* Count:

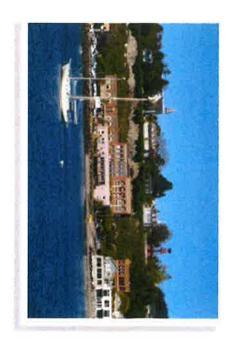
# Jefferson County Point in Time Count 2015

JEFFERSON

				TOTAL				HH without children					HH with only children					HH with adults and children	
persons over 24	persons 18-24	persons under 18	persons	HH	persons over 24	persons 18-24	persons	HH	children in multi-child HH	persons	multi-child HH	one-child HH	H	persons over 24	persons 18-24	persons under 18	persons	풒	
final update 2/25/2015																			Emer
30	ω	2	35	32	29	2	31	31	0	0	0	0	0	1	ь	2	4	ъ	gency Tran
18	Ы	13	32	17	12	0	12	11	0	0	0	0	0	6	Н	13	20	6	sitional Total
48	4	15	67	49	41	2	43	42	0	0	0	0	0	7	2	15	24	7	Sheltered Uns
147	22	36	205	131	117	17	134	111	0	1	0	1	1	30	5	35	70	19	Emergency Transitional Total Sheltered Unsheltered TOTAL
195	26	51	272	180	158	19	177	153	0	1	0	1	1	37	7	50	94	26	Ĺ

## Values and Principals to Guide Us

- We endorse a *Housing First* (rapid re-housing) approach to reducing and eliminating homelessness. We understand that housing is cheaper than shelter\* (for which funding is virtually non-existent). When homeless people are housed, community-shared expenses such as emergency room, law enforcement and corrections services decrease dramatically.\*\*
- Focus on the most vulnerable homeless populations first: Chronically homeless people, homeless families with children, disabled individuals and senior citizens.
- Streamline access to existing services in order to prevent and reduce numbers of "newly homeless" people.
- Create goals, strategies and timelines that can utilize existing local, state
  and private funding to create measurable and tangible results in reducing
  homelessness in Jefferson County.
- Strengthen and create partnerships in our community that will enhance and support our goal of reducing homelessness by 50% by 2015. This will require tremendous effort and resources, and strong partnerships among government agencies, nonprofits, the faith-based community and the public at large in order to leverage funding that is available for permanent supportive housing.
- Utilize tools of collecting homeless data and outcome data to update and guide our plan.
- Expand outreach and prevention services to outlying areas in Jefferson County.
- \* HUD Study May 2010
- \*\* A study by Portland State University showed that homeless people spend 65 percent less time in hospitals and visited the emergency room 51 percent less once they moved into permanent supportive housing



## Two Views of Jefferson County



What Progress Have We Made so Far?

### dighlights:

Progress Made In Ending Homelessness in Jefferson County since the original Ten-year Plan was Conceived

- 1) Jefferson County Winter Shelter for single adults: In partnership with COAST (Community Outreach Association Shelter Team), the American Legion Post #26 and OlyCAP, a seasonal Winter Shelter for single adults was established in the winter of 2005.
- In the first season the shelter was open for approximately 5 weeks and operated out of local Church facilities. This model served about one dozen single men.
- In the 2013-2014 seasons, with the help of OlyCAP the shelter opened a women's dorm and restroom for female individuals.
- In 2014, the Winter Shelter has opened for a tenth season.
   The shelter operates daily from the last Sunday in November

to mid-March.

For each season, the number served in shelter resulted in a decreased number of those individuals sleeping in parks, cars and abandoned buildings.

## 2) Crossroads Transitional Housing Program: In the fall of

2007, this 2-year housing program for homeless single adults coming directly out of in-patient programs for alcohol/drug treatment was moved from Quilcene to Port Townsend, and increased capacity from 10 bed spaces to 11. The move benefits program participants by offering more options for employment, education, public transportation and better access to other community services.

3) Northwest Passage Housing Program: In the winter of 2007, OlyCAP implemented this 2-year housing program for families with children. Up to 4, 2-bedroom apartments are available for families who work with a case manager to achieve their goals of permanent housing and self-sufficiency. We have 2 units that are occupied by chronically

homeless and disabled individuals and 4 units that are for chronically mentally disabled single individuals. We also have 4 units that are Permanent Housing for Low Income Families.

By addressing deferred maintenance and embedding these distinct housing programs into the building, the 18-unit facility now has a 100% overall occupancy rate, compared with an overall occupancy rate of less than 50% in 2005-2006.

- 4) Dove House: Domestic Violence/Sexual Assault Program of Jefferson County: This agency, which operates a 12-bed shelter for DV/SA victims, has built and operates a 2-year, 4-unit Transitional Housing Program for the populations they serve.
- 5) Housing Action Plan Network (HAPN): Convened in the Fall of 2006 by both the City of Port Townsend and the Jefferson County Board of County Commissioners, the group is organized to advocate for affordable housing through tapping the expertise and skills of our local governments and community residents to form innovative public/private partnerships to get the housing stock we need. This ended in 2013 and evolved into the Jefferson County Shelter to Housing Partnership. We are now 82 members strong. With the help of this group we have identified our housing goals to guide us in the future to eliminate homelessness in Jefferson County and open opportunities for housing for our low income community members.

# 6) Increased Capacity in Ongoing Housing Programs Serving Homeless People:

The capacity at Pfeiffer House, permanent homes for chronically homeless and disabled single adults, increased between late 2012 and into 2014 due to implementation of property management remedies addressing deferred maintenance on the building, and working with our partners at the Peninsula Housing Authority thus increasing building occupancy rates to 100%. This housing is open for those who qualify even if they are without income.

# 7) Successful Application for State CHG Grant (Consolidated Homeless Grant Program):

On behalf of Jefferson County, OlyCAP applied for, and received, a grant which began implementation in May 2011. Program components include a "housing first" approach to benefit homeless families; an outreach and recruitment effort to encourage local landlords and property owners to rent to referred families, with landlord cash incentives, property management and tenant-caused damage repair services provided; and a tenant education element to assist and empower families to become good tenants. The education modules include subjects such as basic housekeeping, budgeting, negotiating a lease, landlord/tenant law and home ownership.

Ongoing case management and supportive services help ensure

housing retention. This grant has three programs within the grant;

- CHG, for rapid re-housing and prevention.
- **HEN**, Housing and essential needs, which is for short term disability clients and referred from DSHS.
- TANF(temporary needy families) this is also through cooperation from DSHS, WorkSource and Building Families.

# 8) Successful Application for VASH vouchers from the Peninsula Housing Authority:

This program is for Veterans and their families. 25 vouchers between Clallam and Jefferson Counties for permanent housing. OlyCAP now has an onsite VA representative in our office.

9) Habitat for Humanity has built over 26 homes for low-income families in East Jefferson County, some of whom were formerly homeless, and are currently engaged in a new Neighborhood Revitalization Project in the South County area.

10) A merger of the Jefferson – Clallam Housing Authorities in 2010, with Clallam County acting as the lead agency, is good news for our County. The Peninsula Housing Authority has demonstrated

experience in developing affordable housing, which they intend to do in Jefferson County.

# 11) SSVF (Supportive Services for Veterans and their Families) Jefferson County is one of 5 counties that has partnered to receive grant

Jefferson County is one of 5 counties that has partnered to receive gran money for Veterans and their families, along with Clallam, Whatcom, Island and Skagit. This grant is for rapid re-housing and prevention for Veterans.

# 12) The Jefferson County Housing Authority successfully preserved 39 units of affordable subsidized housing in Port Hadlock (Garden Court Apartments).

### **US Soldiers in Afghanistan:**



Are We Prepared For Their Return?

final updare 2/25/2015

## **Available Housing Assistance**

### Section 8:

Section 8 is a federally funded Housing Assistance Program offering rental assistance (subsidies) for Elderly, Disabled and Single Families who qualify under the very low-income guidelines.

Currently, families are eligible whose incomes do not exceed the very low income (50% of area median income based on family's size) as established by HUD. Unfortunately the waitlist is 5 years long and has been closed.

### Tenant Based Rental Assistance (T.B.R.A.):

The TBRA program is funded by the State of Washington's

Community, Trade, and Economic Development Department.

Currently, it is designed to provide tenant based rental assistance to homeless families with children and special needs populations.

The lead Housing Authority (Clallam-Jefferson) is in partnership with the following agencies:

- 1. Olympic Community Action Programs (OlyCAP)
- 2. Jefferson Public Health
- 3. Dove House (Jefferson County Domestic Violence Programs)
- 4. Jefferson Mental Health Services

These partners provide ongoing case management, referrals, and self sufficiency workshops for participating households.

The client targeted groups are:

### **Project Based Subsidies:**

There are several low-income housing projects in Jefferson County; most of them are owned by for-profit corporations and most have waiting lists.



A few organizations will assist homeless people with rental assistance, pending available funding. These include, but are not limited to, OlyCAP, Peninsula Housing Authority, several faith-based groups, DOVE House and others.

### Did You Know?



Nearly 40% of children enrolled in the Port Townsend School District are eligible for the Free and Reduced Lunch Program.

In the City of Port Townsend (Jefferson County's seat), 68% of female-headed households with children are in poverty, compared with 45% for the Puget Sound Region.

The City's percentage of senior citizens in poverty is high as well, with 15% vs. 9% for the Puget Sound region.

In Port Townsend, 48% of renters pay more than 30% of their income for housing each month.

For homeless people, the current economic recession has resulted in more competition for services such as housing, food and other direct basic needs as foreclosures increase and unemployment rises.

For example, food bank usage is up while donated food is down. People who previously have not sought our services are now doing so, resulting in more people in need at a time of inadequate available resources.



# The Road to Homelessness...

### People whose life experiences include one or more RISK factors:

- Poverty
- Mental illness, chronic substance abuse and addictions
- Abuse, family conflict
- No or few social networks; isolation

### TRIGGER

Encounter a TRIGGER event, an incident which leads to the loss of one's home:

- Financial, Family crisis
- Moving, for economic or social reasons
- Family, roommate, landlord conflict
- Health Crisis
- Crime (perpetrator or victim)

The majority of people who will lose their homes are able, with the help of family and friends, to get their lives back on track. They typically don't seek assistance from social service agencies and do not become part of the homeless count numbers. But some aren't as fortunate. They turn to outreach workers for help and they are the real people behind the homeless count numbers.

### K A C

They're caught in the homelessness TRAP, finding themselves up against multiple and cumulative barriers, including:

- No address, no job, no housing, no address
- Getting "lost in the system": navigating services for help becomes
- overwhelming, if not impossible
  Conditions put on housing: sobriety, no criminal record, good credit history
- Employment barriers: no permanent address, lack of transportation, health issues, insufficient education, poor hygiene and lack of sleep from living on the streets or in a shelter
- Discrimination, based on race or family circumstances

Of this subpopulation of homeless, some will simply not be able to find their way out and will become chronically homeless.

### The Plan:

# Goals, Targets, Strategies

### **Our Mission Statement:**

prevent them from accessing permanent housing of the median income for Jefferson County, and low income individuals and families whose current incomes Prioritizing Homeless individuals, families, low income individuals and families whose income falls below 50 %

Our Mission: Eliminate Homeless in Jefferson County by 2030

Jefferson Shelter to Housing Partnership has developed 5 goals:

- 1) Affordable land and Developing/Zoning
- Community Education, Cataloging/Data
- 3) Prevention
- Affordable Housing Pipelines (permanent housing and permanent housing solutions)
- 5) Homeless Solutions

**Goal 1**: Successfully reform zoning, building and development codes to ensure an adequate supply of emergency and affordable housing. Reduce barriers to increase the stock of affordable housing.

	Establish a Land Bank to facilitate the assignment or donation of properties dedicated to affordable housing development. Land banks are governmental or quasi-governmental entities dedicated to assembling properties and putting them to productive use. Land bank authorities acquire or facilitate the acquisition of properties hold and manage properties as needed and dispose o properties in coordination with city planners and in accordance with local properties for land use. Start by using established inventory of unused or underused public and private land/properties appropriate for affordable and supportive housing. Assist private developers interested in development of affordable housing.	Recommend the local government initiate preferential review procedures that expedite applications for construction of low-income housing project/units. Delays during any stage in the development process add to the final costs of new housing projects. Reducing costs incurred by developers during the development review process makes affordable housing projects more attractive. Expedited permitting is a cost-efficient and very effective way of reducing developer costs. Fast-tracking review and permitting of affordable housing projects to reduce developer costs at no cost to the local jurisdiction.	Review comprehensive plan and zoning codes and make specific recommendations to local jurisdictions that will eliminate barriers to the creation of emergency shelter, affordable permanent and permanent supportive housing creation. Explore impact of infrastructure/utility restrictions and cost, restrictions on ADU cottages and feasibility of inclusionary zoning.
Accountability – Who's responsible Habitat for Humanity, Jefferson Land	Habitat for Humanity, Jefferson Land Trust, City of Port Townsend, Jefferson County, Peninsula Housing Authority, OlyCAP, Homeward Bound Community Land Trust, Common Ground, Citizens of Jefferson County	Peninsula Housing Authority, Habitat of Humanity, USDA, Community Land Trust, City of Port Townsend, Jefferson County	Jefferson Shelter to Housing Partnership land use and zoning subcommittee, Jefferson and Port Townsend Planning Commissions
Dates Start/Complete Start: Spring 2014	Start: Spring 2014 End: Ongoing	Start: Spring 2014 End: Fall 2014	Start: Spring 2014 End: Fall 2014
County CP & DR's  The county may support	The county may support this once the Port Hadlock UGA has sewer. The City and County have a resolution detailing the population allocation between City and County.	County permitting is already improving. SFRs are now getting reviewed by all staff within 30 days. Any SFR permits compliant with regs and don't need modifications or additional information from the applicant are issued within 30 days.	Goals and policies that would assist in supporting grant applications would be especially useful. ADUs are allowed in all county residential zoning except in the natural shoreline designation under the
Impact of Effort Increase low income	Increase low income housing stock. Help reduce the homeless population by freeing up more housing for low-income.	Increase low income housing stock. Help reduce the homeless population by freeing up more housing for low-income.	Make suggestions for the ability to build or re-hab affordable housing for Jefferson County residents.

### Goal 1: (Page 2)

Develop innovative local options for adaptive reuse projects that crate new housing in existing buildings once used for commercial, public or industrial purposes. Housing created through adaptive reuse projects can often be made more affordable than new market-rate developments since infrastructure is generally already present at the site.	Explore feasibility of and work to reintroduce rooming houses. Review City/County Ordinances regarding group homes/rooming houses for homeless people who do not need intensive support services. Lobby for zoning that allows facilities with 10 beds or less to be placed anywhere in the county excluding RS-11 areas.  Seek best practices/models for reintroduction Review City/County policies  Compile lists of abandoned/available properties suitable for rehab into rooming houses  Encourage local landlords and housing providers to implement rooming/boarding house programs  Encourage local organizations that assist with housing to use existing funds for rooming houses in lieu of hotels	Support extension of infrastructure needed to create new affordable housing units.  A. Support extension of sewer system to Port Hadlock	Specific Action Step
City of Port Townsend, Jefferson County, Jefferson Shelter to Housing Partnership	Jefferson Shelter to Housing Partnership subcommittee. Jefferson County and City of Port Townsend	Jefferson Shelter to Housing Partnership, City of Port Townsend, Jefferson County	Accountability – Who's responsible
Start: Spring 2014 End: Ongoing	Start: Summer 2014 End: Winter 2015	Start: Summer 2014 End: Ongoing	Dates Start/Complete
Perhaps a goal in the JC Comp Plan would assist in obtaining grant funding? Building code health & safety requirements cannot be compromised due to costs of improvements	Residential Care facilities with 5 or less persons are an allowed use in county residential zones. Those with 6-20 persons are a conditional use county residential zones. It may be difficult to increase it to 10 persons in any zone given parcel sizes vary dramatically. The conditional use permit is intended to address the impacts of that many people living in one facility with staff. A transitional house in Quilcene did not require permitting above and beyond the SFR under county code.	Agreed!	County CP & DR's
Increase low income housing stock. Help reduce the homeless population by freeing up more housing for low income	Having ore housing options for our residents so they no longer need to leave the county for affordable housing options	First steps in building capacity	Impact of Effort

### **Goal 1**: (Page 3)

Specific Action Step	Accountability – Who's responsible	Dates Start/Complete	Cost Fund or Source	Impact of Effort
Support multi-jurisdictional planning efforts that integrate housing, land use, economic and workforce development, transportation and infrastructure investments in a manner that empowers jurisdictions to consider the interdependent challenges of social equity, inclusion and access opportunity. Develop communications plan and public education campaign for increased public awareness of who experiences homelessness, the underlying cause of homelessness, and how everyone throughout the county can play a role in ending homelessness.	Peninsula Housing Authority, OlyCAP, Jefferson Shelter to Housing Partnership, Dove House, COAST, Homeward Bound, Habitat for Humanity.	Start: Fall 2013 End: Ongoing	Already included as goals and strategies in the Jefferson County Comprehensive Plan. Can revise language if desired.	Making low income and homelessness issues with community more of a community involvement.
<ul> <li>a. Pursue multi-county funding opportunities</li> <li>b. Increase public awareness of the success of homeless programs</li> </ul>				
Establish communication committee of the Jefferson Shelter to Housing Partnership to actively engage in public policy advocacy, supported by documented data. Map out/plan a deliberate medial/education strategy.				

# Goal 2: Community Education, Cataloging / Data

Specific Action Step	Accountability – Who's responsible	Dates Start/Complete	Cost Fund or Source	Impact of Effort
Accurate, Accessibility, Resources Service Link, Housing/OlyCAP, Low Income Housing List, other service agencies within Jefferson County	OlyCAP, DOVE House, DSHS, JHM,JHD	Already in process / ongoing	Part of doing business	Clarify where to turn for clients, expedite services, one-stopshopping, coordinated entry for services throughout Jefferson County.
Education (not duplicating services) Series of articles in the papers, incorporate Yearly Housing Forums and Homeless Connects, website blog	Service agencies, OlyCAP, DOVE House, Habitat for Humanity, DSHS, JMH, JHD, O3A	January 2015 Ongoing yearly	Local Funding, Donations	The community and those in need are better educated as to the services available within Jefferson County as well as the service providers awareness of the services provided by other agencies. Better referrals
Data on Foreclosures  Commerce websites, NW Justice Project, Waitlist for affordable housing from Habitat for Humanity and PHA, local Realtors Association, Jeff Co Assessor, waitlists, turnaways.	All of the agencies to the left to include the City of Port Townsend as well as the Jefferson Co Commissioners	Ongoing until no more foreclosures	Part of doing business	Educated the community, maintain a stock of affordable housing. Community would know resources that could help if they are under water in their mortgage.
Coordinated one-stop intake Process is under way with OlyCAP as the lead. DOVE House and any other agency that clients may go to like DSHS, JMH, JHC when they are in need of services that each agency would all have the same information for quick and accurate referral to the client.	OlyCAP and any other agency that would be the front door for clients to enter	January 2015 Ongoing	Local Funding 2163/2060	Clients in need will get the referral to resources faster and more accurately.

### **Goal 2**: (Page 2)

Specific Action Step	Accountability – Who's responsible	Dates Start/Complete	Cost Fund or Source	Impact of Effort
Advocacy	All agencies within Jefferson County as well as local government.	January 2015 Ongoing	No dollar amount associated with this.	So the community has a voice within our
Service agencies need to advocate for the community members in need of assistance, all agencies and the community at large would be responsible to know the resources available and to help gain funding to supply these needed services.  We have outlined some of the ways to better educate the community on available services.	Community partners and the public.			State as to the local need.

### Goal 3: Prevention

Specific Action Step	Accountability – Who's responsible	Dates Start/Complete	Cost Fund or Source	Impact of Effort
Foreclosure / Eviction Prevention	. Making Homes Affordable:	Start: Spring 2014	What other options are	Help people stay in
י טובכוסשוב / באוכנוסוו וובאבוונוסוו	<ul> <li>Programs available for homes</li> </ul>	End: Ongoing	available for Homeowners	their homes.
	underwater or near foreclosure.		in crisis?	Education/Prevention
	www.makinghomeaffordable.gov		Churches	and Financial Planning
	<ul> <li>Habitat for Humanity &gt; part of their</li> </ul>		<ul> <li>Salvation Army</li> </ul>	to help people help
	program		<ul> <li>St. Vincent de Paul</li> </ul>	themselves.
	<ul> <li>Involve bank staff in the</li> </ul>		Red Cross	Many are repeat
	conversation		<ul> <li>Ministerial Assoc.</li> </ul>	customers of
	What can banks do?		<ul> <li>Consumer Credit</li> </ul>	government
	Financial Planning classes?		Counseling	assistance programs.
	Banks are familiar with laws		<ul> <li>OlyCAP Housing</li> </ul>	Work with community
	<ul> <li>B of A &amp; Chase being fined billions</li> </ul>		programs, LIHEAP,	to create
	for illegal foreclosures		Home Fund	education/vocational
	<ul> <li>Certain procedures must be followed</li> </ul>		<ul> <li>Subsidized Housing-</li> </ul>	opportunities that
	in WA State		Tenant screening	alter inequality, while
	<ul> <li>Financial Planning Classes sponsored</li> </ul>		(Background check)	enhancing upward
	by the Ministerial Association		<ul> <li>VET/TANF/ABD</li> </ul>	mobility for people
			• USDA	with low incomes.
			<ul> <li>NW Justice Project</li> </ul>	These efforts will help
			Bar Association	prevent unnecessary
				loss of affordable
				housing by working
				with lending
				institutions and
				individuals to help
				keep people in their
				homes

### Goal 3: (Page 2)

### **Goal 3**: (Page 3)

Specific Action Step	Accountability – with a responsible	pares starty complete	Cost rung of Source	חווויים ברכו בווסור
Preserving Existing Housing Stock:  Preserve & expand the supply of housing affordable to person & families with very low incomes to prevent homelessness & serve as an option for permanent housing for homeless & chronically homeless persons & families	<ul> <li>Preserve existing low-income stock ~ how do we preserve</li> <li>Example of apartments turned into Condos(Lawrence ST Apartments)</li> <li>Admiralty Apartments are For Sale (need investors) Who knows who will buy and what will become of them?</li> <li>¾ of Admiralty is for mentally ill: they are hard to rent to since there are numerous issues</li> <li>This kind of housing has tax credits: Feds will subsidize</li> <li>Yellow building (Stafford House) on Thomas &amp; Sims. Developers focusing on low-income congregate design South 7 has more land for development but needs sewer system to expand</li> <li>Garden Court has more land too</li> <li>JS2HP creating Ten-Year Plan to help the legislators made decisions on housing</li> <li>2163 expires in 2015 &amp; WA State legislators will be the ones to expand this fund</li> <li>www.Housing NW.org</li> </ul>	Start: Spring 2014 End: Ongoing	A percentage of permit costs go to low-income housing and distributed through 2163 funds  The goal is to have 2163 funds set aside to help low-income folds with housing OlyCAP oversees the 2163 & 2160 Housing Fund for Jefferson County  Need investors to invest in low-income housing	Help people stay in their homes. Education/Prevention & Financial Planning to help people to help themselves.  Many are repeat customer of government assistance programs.  Work with the community to create educational/vocation al opportunities that after inequality, while enhancing upward mobility for people with low incomes.  These efforts will help prevent unnecessary loss of offordable housing by working with individuals to help keep people in

**Goal 3**: (Page 4)

Financial Counseling Information – Part 1 Increase housing stability for individuals and families at risk of homelessness by supporting and expanding programs that provide short term rental housing assistance, eviction prevention services and other short term supportive services.	• Consumer Credit Counseling @ 953 Water St., Port Townsend, 385-0555 • www.ccdcs.com • Education on Budgeting • Credit Counseling • Communication with creditors • Credit consolidation • National "personal debt" • Compare budgeting issues & financing ▶ Local vs. global ▶ Return to talk about this topic	Start: Spring 2014 End: Ongoing	<ul> <li>Credit Counseling</li> <li>Its available but no longer free</li> <li>Budgeting Classes: How to get people to attend</li> </ul>	How to change the mentality, education on Budgeting Learning to live within your means  Many are repeat customer of government assistance programs.  Work with the community to create educational/vocation al opportunities that alter inequality, while enhancing upward mobility for people with low incomes.  These efforts will help prevent unnecessary loss of affordable housing by working with individuals to help keep people in their homes.

**Goal 3**: (Page 5)

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and and

**Goal 4**: Affordable Housing Pipelines – Permanent Housing & Permanent Supportive Housing Strategies

Specific Action Step	Accountability – Who's responsible	Dates Start/Complete	Cost Fund or Source	impact of Effort
Rental Jefferson County lacks in affordable rental units. Jefferson County lacks in affordable rental units. OlyCAP and the Peninsula Housing Authority have land available to build but waiting on sewer. Lack of jobs to sustain a living wage compared to the cost of living. Huge disparity between wages and cost of housing. Build more affordable housing and or higher paying wages.	City and County Government, OlyCAP, PHA, Habitat	Completion of the sewer in Tri Area would be the start date	Sewer system in Tri Area, Cost of building 80 more apartments for OlyCAP and Peninsula Housing Authority, USDA monies, Local money. HUD, State Money	Reduce homelessness especially in families, With the Tri Area sewer system OlyCAP could build an additional 35 multifamily apartments and the Peninsula Housing Authority can build an additional 45 more apartments to increase the current housing stock to 80 more unit.
Seniors:  More affordable homes for seniors, Help keep them in their homes through programs to help with deferred maintenance, care givers through DSHS, REPAH, OlyCAP, Local Government, Habitat of humanity, PHA, Local Realtors association. Work with local Blue bills to make their homes more assessable.	We as a community are all responsible to keep our Seniors from becoming homeless and losing their homes.  Northwest Justice, Local banks, Community at large, Life Care Center, San Juan apartments, Claridge Court, Victoria House, Boeing Blue bills.	Ongoing	USDA, Local Banks, Habitat, PHA, HUD, WA State Dept. of Commerce	Reduce Homelessness and displaced Seniors. Keeps local tax base up. Decreases the impact to local affordable rentals
Disabled: Make existing affordable housing stock more ADA compliant. More Shared housing with other disabled community members, increase awareness of DV for people with disabilities through education.	Life Care Center, San Juan Commons, Seaport landing, Victoria house, PHA, Boeing Blue Bills, RPAH, ResCARE, OlyCAP	Ongoing	SSI, Medicaid, Local Government, Local Funding, HUD, State	Giving the disabled a safe place to live, thrive in our community, Sense of worth and value, Keeping families together instead of depleting family

Specific Action Step	Accountability – Who's responsible	Dates Start/Comple te	Cost Fund or Source	Impact of Effort
Home Ownership: Make more homes affordable from programs like Habitat for Humanity, Peninsula Housing Authority, USDA, HUD	Local Government, HUD, USDA, Habitat for Humanity, PHA, Homeward Bound	Ongoing	HUD, USDA, State, Local banks and credit unions	More homeownership is an investment into our community. Brings us a tax base and community ownership brings community involvement.
Work Force Housing (ALL – singles, families, farmworker)  Making it available to our local workforce or Farmworkers living wage. Making more affordable housing options for this part of our community. We will need more data from local Realtors Association on housing affordability and find more way working with local planning commissions and Government to make land and the cost of building more affordable.	OlyCAP, Habitat For Humanity, PHA, Homeward Bound, Land Trust, State and federal programs, Local monies, Banks and credit unions, WSU, Peninsula College.	2015 / Ongoing	State and federal, Banks, Credit Unions, Local money	Providing safe housing for our farmworkers/ and local workforce to invest back into the farms and local community.  Brings homeownership to low income/ work force in our community. Brings up the tax base which feeds back into the community
Disabled Youth with Learning Disability: Making it possible for families to receive help. More support for the families that have disabled children, Work with local medical service providers and schools to assess the needs of the children. More volunteers at the school to work with this population.	OlyCAP, JMH, Schools system at Chimacum and Port Townsend, Health department, Foster care providers, Low income apartment owners and property managers, DOVE house	Ongoing	Local, State, Federal	Helping families with a child with learning disabilities enables more growth and better opportunity for this child, and their families. Overcoming a disability to be part of the local workforce, go to College.
Chronically Mentally III  Jefferson County needs more housing options for the Chronically mentally disabled. They have many barriers and most end up homeless and into our local jails or hospitals or on the streets. We need more proactive care system with providers to get help to those who need it. By stabilizing this group it is more likely they can sustain housing.	Local law enforcement, Jails, JMH, OlyCAP, Health Department, Hospital, DOVE house, Local therapeutic Court System, Safe Harbor.	Ongoing	Local money, Medicaid, State and federal.	By being able to stabilize this population they can stay in housing and is less likely to end up using resources like Hospitals, Jail, and Shelters

### **Goal 4**: (page 3)

Specific Action Step	Accountability – Who's responsible	Dates Start/Comp lete	Cost Fund or Source	Impact of Effort
Veterans Housing Our local Veterans deserve our help in securing safe housing for themselves and their families. We have local resources like SSVF through OlyCAP to help with moving costs, VASH voucher much like section 8 for Veterans though PHA and the VA. Local Veterans services to help keep the veterans in their homes.	Veterans association nationally. PHA, OlyCAP, Habitat Of Humanity, Local service groups like American Legion, Elks ECT. Local Government. Jefferson County Office of veterans affairs.	Ongoing	Local, State, Federal & Veteran's Affairs	Safe and decent housing options for our local Veterans and their families.

Create 20 beds of supportive housing for chronically homeless individual, include mental health and substance abuse treatment and health care along with a rental subsidy

acquisition and rehabilitation of existing units	construction expansion of rental subsidies or	opportunities. Opportunities should include new	Create 40+ permanent affordable housing	

### **Goal 5**: Homelessness Solutions

system the longest; include the most chronic, disable and vulnerable people. Use outreach, advocacy and case management to move homeless people off the streets, out of shelter and temporary housing programs and into permanent housing that is accessible and affordable. Advocate with agencies, property Lasting solutions involve outreach to, and participation of, local government, citizenry, property owners / manager, law enforcement/corrections, school systems, the fait-based community, service organizations and public/private agencies. Target individuals who have been homeless and/or in the shelter model of service. owners, developers, investors. Tailor strategies to needs of specific subgroups of homeless community members. All strategies include a Housing First

Specific Action Step  Accountability – Who's responsible	Sub-Committee and: City of PT, Jeff Co, COAST, OlyCAP Extend JC Winter Shelter up to 6 additional weeks (November 1st – April 1st) to provide longer temporary housing and prevent deaths  Sub-Committee and: City of PT, Jeff Co, COAST, OlyCAP American Legion, Winter Shelter neighbors, COAST volunteer community, Funders such as UGN	Work with institutions (hospitals, jails) to prevent discharges into homelessness. Encourage housing paid for by Diversion/MH//treatment programs vs. jail (cheaper) Care, Jail, Safe Harbor & other substance abuse treatment programs  Care, Jail, Safe Harbor & other substance abuse treatment programs	Increase number of Perm. Supportive housing units, Peninsula Housing Authority, Sec 8 and VASH vouchers and rental assistance OlyCAP, VA, WA Dept. of Commerce, programs for Jeff Co USDA, developers/investors	Explore innovative models such as live/work/ live/job/ Start-ups such as Bayside Housing, training and rooming house models; include innovative container housing projects, etc. Also congregate housing models congregate housing models service orgs, property owners/landlords, USDA, Land Trust	
/ho's	AST, OlyCAP, nter Shelter lunteer such as UGN	City of PT State ferson Health r & other tment	of Commerce, /estors	side Housing, Iding, Ojects, etc. Also JD, PHA, local /	
Dates Start/Complete	Start: Fall 2015 End Winter 2016	Start: Winter 2015 Ongoing	Start: Fall 2014 Ongoing	Start: Winter 2015 Ongoing	
Cost Fund or Source	Up to \$20K/ yr. with limited meal service for additional 6 weeks. Funds: 2163 funds, Donors & Volunteers	Cost funds TBD: plus volunteer hours	Cost funds TBD: Multi- funding per Action Step plus Volunteer hours	Cost funds TBD Unknown at this time (include people power/volunteer hours	
Impact of Effort	<ul> <li>Increase number served</li> <li>Increased time of temp</li> <li>housing=more time to locate</li> <li>perm housing</li> <li>Prevention of death/assaults</li> <li>Increased options for retaining/finding</li> <li>employment</li> </ul>	Cost savings on EMT/Ambulance, ER Hospital and Law Enforcement costs Decreased street homelessness Healthier homeless population and increased community safety	Increase numbers of homeless person in permanent housing Community cost savings on EMT/Ambulance, ER Hospital and law enforcement costs	Increase options for save, decent permanent housing	

### Goal 5: (Page 2)

Specific Action Step	Accountability – Who's responsible	Dates Start/Complete	Cost Fund or Source	Impact of Effort
Families with children:  Maintain temporary family housing at HSC. Maintain DV shelter, DV Trans. Housing and DV programs	Sub-Committee and: City of PT, Jeff Co, COAST, OlyCAP, DOVE House, WA State Dept. of Commerce	Start: Spring 2014 End Winter 2016	County 2163 funds, general fundraising	<ul> <li>Increase health, safety and stability for families with children</li> <li>Decreased interruption in school attendance and medical care; increased options for retaining/finding employment</li> <li>Temporary housing = more time to locate permanent housing</li> </ul>
Document number of turnaways and wait list numbers	OlyCAP, DOVE House	Start: Spring 2014 Ongoing		Ability to determine number of new beds/units needed
Support Habitat for Humanity, advocate for rental housing w/ property mgmt. companies and landlords, explore new development of affordable housing with investors/developers	Habitat for Humanity, property owners and landlords, OlyCAP, low-income housing developers HUD, PHA, Dept. of Commerce, USDA, local governments	Start: Fall 2014 Ongoing	Cost funds TBD: Multi- funding plus Volunteer hours	<ul> <li>Increase access to existing resources</li> <li>Increased numbers of homeless families in permanent housing</li> <li>Cost savings on         EMT/Ambulance, ER Hospital and law enforcement costs     </li> <li>Healthier children/parents</li> <li>Decrease interruption in school attendance and medical care: increased options for retaining/finding employment</li> </ul>
Increase number of perm housing units, Sec 8 (and VASH Vouchers as appropriate), rental assistance programs, developers/investors. Explore innovative housing models (container housing Bayside, etc.)  Designate sub-committee	PHA, WA Dept. of Commerce, HUD, Jeff CO, City of PT, OlyCAP, Bayside Housing, DOVE House, VA	Start: Fall 2014 Ongoing	Cost funds TBD: Multi-funding plus Volunteer Hours	X number units/beds added

### Goal 5: (Page 3)

<ul> <li>Explore innovative housing models</li> <li>ADU's, etc.</li> </ul>	Increase number of perm. Housing units, Sec 8, VASH Common as appropriate for rental assistance programs Human landlor	Prioritize DV victims for available shelter, housing and OlyCAP motel vouchering services. Advocate for all service orgs COAST agencie to do the same orgs, the control of the same organization or	Document DV/A turn-a ways and wait list numbers DOVE F from shelters	Domestic Violence/Assault Victims:  DOVE House Support and maintain DV shelter, DV trans housing &  DV programs	POUTH:  Reconvene the Homeless Youth Working Group  Explore community Safe House model ad existing housing vs. costly building/new development Increase linkages with McKinney-Vento programs in Schools  OlyCAP  to inclu correct Include foster of the serving in Schools  Mental YMCA, others	Specific Action Step Accountabil
Bayside Housing, container housing, ADU's, etc.	PHA, OlyCAP, VA, Dept. of Commerce, HUD, Habitat for Humanity, property owners & landlords, Bayside,	OlyCAP, SVDP, Ministerial Assn., COAST, local law enforcement agencies, other service agencies and orgs, this partnership	DOVE House, OlyCAP	Sub-committee and DOVE House	OlyCAP to reconvene working group to include schools, courts, corrections & Proctor House, CPS, foster care, Boiler Room and others Include subsidized housing facilities serving disable persons, Public Health, JMHS, JC MASH Youth Mental Health counseling service, YMCA, mentoring programs and others	Accountability – Who's responsible
	Start: Fall 2014 Ongoing	Start: Spring2014 Ongoing		Start: Spring 2014 Ongoing	Start: Fall 2014 Ongoing	Dates Start/Complete
Cost Funds TBD: Multi- funding plus volunteer	Cost Funds TBD: Multi- funding plus volunteer hours		Current funders County 2163 funds	Current funders County 2163 funds	Cost funds TBD: Multi- funding plus Volunteer hours	Cost Fund or Source
<ul> <li>X number of units/beds added</li> </ul>	<ul> <li>resources</li> <li>Safer communities</li> <li>Healthier children, empowered parents</li> <li>Cost saving on ER/Hospital, law enforcement</li> </ul>	<ul> <li>Decreased interruption in school attendance and health care; increase options for job training, retraining/find employment</li> <li>Increased access to existing</li> </ul>	Ability to determine number of DV beds/units needed	Increased health, safety and stability for individuals and families w/children who are DV/assault victims	<ul> <li>Decrease/eradicate youth homelessness</li> <li>Decrease school interruption</li> <li>Healthier/safer youth</li> <li>Healthier/safer communities</li> <li>Enable youth to gain employment/job training</li> <li>X number beds/units added</li> </ul>	Impact of Effort

Goal 5: (Page 4)

Specific Action Step	Accountability – Who's responsible	Dates Start/Complete	Cost Fund or Source	impact of Effort
Medically/Physically/Developmentally Disabled and Senior Citizens:  • Ensure that persons who are most vulnerable due to medical issues, physical/developmental disabilities and or senior age are ID'd and prioritized for all temp/perm housing services. ID# needing beds/units.	Jefferson Co, City of PT, Jefferson Healthcare, Jail/corrections, Adult Protective Services, DSHS, O3A, Disabilities Board, ECCHO, senior advocacy groups, low-income and other subsidized housing providers.	Start: Fall2014 Ongoing	Cost Funds TBD	<ul> <li>Ability to determine number of disable and senior persons needing beds/units</li> </ul>
Work with Jefferson CO, City of PT, Jefferson Healthcare, jails/corrections, Adult Protective Services, DSHS and others to prevent discharges into homelessness	Sub-Committee and all of the above	Start: Fall 2014 Ongoing	Cost Funds TBD plus volunteer hours	<ul> <li>Prevent disabled and senior person being discharged into homelessness</li> </ul>
Research how other communities address these issues	Sub-Committee and all of the above plus PHA, HUD, Dept. of Commerce, Public Health, housing developers/investors, Bayside Housing, OlyCAP, etc.	Start: Fall 2014 End Spring 2015	Cost funds Volunteer hours	<ul> <li>New ideas &amp; strategies</li> </ul>
In planning for and implementing new development and perm supportive housing, ensure that adequate number of beds/units target this population		Start: Fall 2014 Ongoing	Cost funds TBD: Multi-funding	<ul> <li>Increase number beds/perm units available to disabled and senior people</li> <li>X number units/beds added</li> </ul>

### **Goal 5**: (Page 5)

Specific Action Step	Accountability – Who's responsible	Dates Start/Complete	Cost Fund or Source	Impact of Effort
<ul> <li>Chronically/Severely Mentally III:</li> <li>Work with Therapeutic Courts, corrections/diversion programs to prevent jail time for nonviolent/non-destructive mentally ill offenders and to prevent discharges into homelessness</li> <li>Explore housing paid for by diversion and MH treatment programs vs. jail, research how other communities address these issues</li> </ul>	JMH, regional MY services, corrections & diversion programs, Leff Co and City of PT, court systems, Jeff Healthcare, DSHS, Public Health, C MASH Free Clinic, County Vets office, VA, OlyCAP, SVDP, COAST, American Legion, Boiler Room, etc.	Start: Fall2014 Ongoing	Cost Funds TBD plus volunteer hours	<ul> <li>Decrease number of nonviolent mentally ill people serving jail time</li> <li>Prevent mentally ill people being discharged into homelessness from jail, hospital and treatment programs</li> </ul>
Advocate with JMH and regional mental health services for more inclusive/comprehensive behavioral health treatment options, regardless of pay ability and for increased temporary housing options funded by the mental health system ID amount of treatment and number of housing units needed	Sub-Committee and all of the above	Start: Winter 2015 Ongoing	Cost Funds TBD plus volunteer hours	<ul> <li>Provide more treatment services and temporary housing to homeless mentally ill community members</li> <li>Ability to estimate amount of services and number of temp and perm housing units needed</li> </ul>
Lobby local governments, hospital and mental health services to join in advocating locally, regionally, statewide and federally for permanent housing	Sub-Committee and all of the above	Start: Summer2014 Ongoing	Cost funds TB	<ul> <li>Faster response time from housing funders due to this strong level of advocacy</li> </ul>
<ul> <li>Ensure additional permanent supportive housing units in Jefferson CO. Increase number of perm housing units, Sec 8 and rental assistance programs</li> <li>Explore innovative housing models</li> </ul>	PHA, HUD, Dept. of Commerce, VA, mental health services, corrections, local service orgs, property owners and landlords, developers, Jeff CO and City of PT, Bayside Housing	Start: Fall 2014 Ongoing	Cost funds TBD: Multi-funding plus volunteer hours	<ul> <li>Increased permanent housing for mentally ill county citizens results in safer communities</li> </ul>
<ul> <li>Ensure prescribed medications are available regardless of pay ability</li> <li>Ensure hands-on assistance is available for those applying for disability benefits</li> </ul>	DSH5, JMH, Public Health, Hospital, JC MASH, Jeff Co Vets, other helping orgs		Cost funds: No additional funds should be needed for most medications or for application assistance	<ul> <li>Homeless mentally ill community members have access to needed meds. Mentally ill people are assisted in obtaining disability benefits</li> </ul>
<ul> <li>Offer public forums (not working groups) 2-4 X a year</li> </ul>	subcommittee	Start: Winter 2015 Ongoing		<ul> <li>Provide networking/community education/new research/ideas</li> <li>X number beds/units added</li> </ul>

which includes crossover (i.e., co-occurring disorders, veterans, etc.) Goal 5: (Page 6) See "Single Adults" and other sections since many of those strategies will be the same for this population

Specific Action Step	Accountability – Who's responsible	Dates Start/Complete	Cost Fund or Source	Impact of Effort
People with Substance Abuse Issues:  Designate Subcommittee or merge with existing subcommittee (i.e. Single Adults)  Extend JC Winter Shelter up to 6 additional weeks (Nov.1 to April1) to provide longer temporary housing and prevent deaths. Deaths from hypothermia are more likely for those with alcohol in their systems	Subcommittee and: Jeff Co and City of PT, COAST, OlyCAP, American Legion, WS neighbors, COAST volunteer community, funders such as UGN. (See under "Single Adults")	Start: Winter 2015 End: Winter 2016	Cost: Up to \$20K a year w/limited meal service for additional 6 weeks Funds: Co 2163 funds, donors and volunteers	<ul> <li>Increase time of seasonal temporary housing and decreased deaths due to hypothermia</li> </ul>
Engage and work with Safe Harbor to identify strategies for those wanting inpatient and outpatient treatment. (no inpatient treatment currently available here)	Safe Harbor (and other regional substance abuse treatment programs). Explore also with JC MASH Clinic) Jeff CO needs to participate.	Start: Fall 2014 Ongoing	Cost Funds TBD plus volunteer hours	Participation of local treatment services in plan to end homelessness
Explore need for detox facility in Jefferson CO (no detox available here except case-by-case at hospital)	Public Health, Jefferson Healthcare, Safe Harbor, law enforcement	Start: Winter 2015 Ongoing	Cost funds TBD	<ul> <li>Provision of medical detox care may decrease costs for EMT/Ambulance, law enforcement, ER</li> </ul>
<ul> <li>Work with courts including Drug Court,         Corrections/CO Jail, Hospital to prevent discharges         into homelessness and to explore increased         treatment options         Identify number of housing units/beds needed for         this population</li> </ul>	<ul> <li>Safe Harbor, Jeff CO and City of PT, court systems, local/state corrections, jail, JMH, Hospital and helping agencies</li> <li>Subcommittee, with input from above</li> </ul>	Start: Winter 2015 Ongoing	Cost funds TBD:	<ul> <li>Decreased number of persons with addiction problems being discharged into homelessness</li> <li>Increase public safety and better opportunities for those seeking recovery</li> </ul>
<ul> <li>Add to number of affordable units/beds needed:</li> <li>Additional permanent supportive housing required.</li> </ul>	PHA, VA, WA State Dept. of Commerce, HUD, property owners and landlords, Jeff CO, City of PT, OlyCAP	Start: Fall 2014 Ongoing		<ul> <li>Increase permanent housing</li> <li>X number beds/units added</li> <li>(specify detox beds added)</li> </ul>